

PRINCIPAL OPERATING SUBSIDIARY AND ASSOCIATED UNDERTAKINGS

At 31 December 2006

Subsidiary undertakings

United Kingdom

Dudley Industries Ltd
Enviro-Fresh Ltd
Initial Building Services Ltd
Initial Catering Services Ltd (75%)
City Link Ltd
Initial Electronic Security Systems Ltd
Initial Facilities Management Ltd
Initial Hospital Services Ltd
Rentokil Initial Services Ltd
Rentokil Initial UK Ltd
Rentokil Initial Facility Services (UK) Ltd
Rentokil Insurance Ltd
Retail Cleaning Services Ltd (51%)
Target Express Parcels Ltd

Australia

Rentokil Initial Pty Ltd

Austria

Rentokil Initial GmbH
Textilservice Pointner GmbH

Bahamas

Rentokil Initial (Bahamas) Ltd

Barbados

Rentokil Initial (Barbados) Ltd

Belgium

Initial Textiles NV
Rentokil Initial NV

Canada

Rentokil Pest Control Canada Ltd
Initial Tropical Plants Canada Ltd

Czech Republic

Initial Ecotex sro

Denmark

Rentokil Initial A/S

Fiji

Rentokil Initial Ltd

Finland

Oy Rentokil Initial AB

France

Initial BTB SA
Initial Delta Sécurité SA
Rentokil Initial SA
Rentokil Plantes Tropicales SA

France – Overseas Region

Rentokil Initial Martinique Sarl

Germany

Initial Textile Service GmbH and Co KG
Rentokil Initial GmbH

Greece

Rentokil Initial Hellas EPE

Guernsey, C.I.

Felcourt Insurance Co Ltd

Guyana

Rentokil Initial Guyana Ltd

Hong Kong

Rentokil Initial Hong Kong Ltd

Hungary

Initial Textile Services Kft

Indonesia

PT Calmic Indonesia
PT Rentokil Indonesia

Italy

Rentokil Initial Italia SpA

Jamaica

Rentokil Initial Jamaica Ltd

Kenya

Rentokil Initial Kenya Ltd

Luxembourg

Initial Textile Luxembourg Sarl
Rentokil Luxembourg Sarl

Malaysia

Rentokil Initial (M) Sdn Bhd

Netherlands

Initial Dienstverlening Nederland BV
Initial Hokatex BV
Initial Varel Security BV
Rentokil Initial BV
Rentokil Tropical Plants BV

New Zealand

Rentokil Initial Ltd

Norway

Rentokil Initial Norge AS

Peoples Republic of China

Rentokil Initial (Shanghai) Ltd

Philippines

Rentokil Initial (Philippines) Inc

Portugal

Rentokil Initial Portugal-Serviços de Proteção Ambiental Lda

Republic of Ireland

Rentokil Initial Ltd

Singapore

Rentokil Initial Singapore Pte Ltd

Slovak Republic

Initial Textile Services Sro

South Africa

Rentokil Initial (Pty) Ltd (74.9%)

South Korea

Yu Yu Calmic Co Ltd (50%)

Spain

Initial Gaviota SA
Limpiezas Initial SA
Rentokil Initial España SA

Sweden

Rentokil Initial AB

Switzerland

Rentokil Initial AG

Taiwan

Rentokil Initial Singapore Pte Ltd (Taiwan Branch)

Thailand

Rentokil Initial (Thailand) Ltd

Trinidad

Rentokil Initial (Trinidad) Ltd

USA

Initial Tropical Plants Inc
Initial Electronics Inc
J.C. Ehrlich Inc

Associated undertakings

Japan

Nippon Calmic Ltd (49%)

The activities of the major subsidiaries are referred to in the review of performance on pages 8 to 28.

Notes

1. Rentokil Initial plc owns directly 100% of the shares of Rentokil Initial 1927 plc and indirectly 100% of the shares in all subsidiaries except where a lower percentage is shown.
2. Undertakings operate and are incorporated in the country underneath which each is shown.
3. The group's 50% interest in Yu Yu Calmic Co Ltd is consolidated as a subsidiary to reflect the group's control over this company because of its shareholding and its involvement in the management and because the business is conducted under licence from the group.