

Consolidated balance sheet

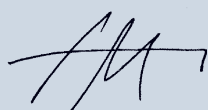
At 31 December

	Notes	2009 £m	2008 £m
Assets			
Non-current assets			
Intangible assets	11	668.2	754.9
Property, plant and equipment	12	636.3	721.2
Investments in associated undertakings	13	13.4	13.7
Other investments	14	1.4	3.0
Deferred tax assets	23	26.0	10.1
Retirement benefit assets	24	-	154.4
Other receivables	15	26.5	26.9
Derivative financial instruments	16	27.3	28.1
		1,399.1	1,712.3
Current assets			
Other investments	14	2.3	-
Inventories	17	47.3	53.4
Trade and other receivables	15	437.5	525.4
Derivative financial instruments	16	13.1	1.7
Cash and cash equivalents	18	101.7	104.1
		601.9	684.6
Liabilities			
Current liabilities			
Trade and other payables	19	(543.3)	(564.5)
Current tax liabilities		(102.4)	(90.5)
Provisions for other liabilities and charges	20	(56.8)	(31.5)
Bank and other short-term borrowings	21	(89.7)	(92.2)
Derivative financial instruments	16	(13.3)	(52.7)
		(805.5)	(831.4)
Net current liabilities			
		(203.6)	(146.8)
Non-current liabilities			
Other payables	19	(14.0)	(14.6)
Bank and other long-term borrowings	21	(1,120.1)	(1,374.1)
Deferred tax liabilities	23	(73.8)	(127.5)
Retirement benefit obligations	24	(64.3)	(19.5)
Provisions for other liabilities and charges	20	(69.0)	(91.0)
Derivative financial instruments	16	(4.4)	(0.7)
		(1,345.6)	(1,627.4)
Net liabilities			
		(150.1)	(61.9)
Equity			
Capital and reserves attributable to the company's equity holders			
Called up share capital	25	18.1	18.1
Share premium account		6.8	6.8
Other reserves		(1,777.3)	(1,798.5)
Retained profits		1,593.0	1,702.7
		(159.4)	(70.9)
Minority interest		9.3	9.0
Total equity			
		(150.1)	(61.9)

The financial statements on pages 39 to 84 were approved by the board of directors on 26 March 2010 and were signed on its behalf by:



Alan Brown
Chief Executive



Michael Murray
Chief Financial Officer